Q3 FY 2019-20<br>NARRATIVE FINANCIAL ANALYSIS - FUND 11 GENERAL FUND<br>(January 1, 2020 - March 31, 2020)

## REVENUES

## Charter Fund Revenues

$>$ Q3 PPR was on target at $\$ 3.1$ million, or $25 \%$ of budget. Year-to-date (YTD), PPR was $\$ 9.1$ million, or $75 \%$ of budget.
$>$ BVSD mill levy revenues were also on target for Q3 at $\$ 860 \mathrm{~K}$, or $25 \%$. YTD, mill levies were $\$ 2.6$ million, or $75 \%$.
$>$ SpEd categorical funding was above budget in Q3 at $\$ 108 \mathrm{~K}$, or $31 \%$. YTD, SpEd funding was $\$ 258 \mathrm{~K}$, or $75 \%$
> ELPA funding was at budget in Q3 at $\$ 15 \mathrm{~K}$, or $26 \%$. ELPA funding was $\$ 42 \mathrm{~K}$, or $75 \%$ of budget.
$>$ TAG grant revenue came in at $\$ 4 \mathrm{~K}$ in Q3, or $25 \%$. YTD, it was $\$ 11 \mathrm{~K}$, or $75 \%$.
$>$ CDE charter school capital construction revenue came in at $\$ 103 \mathrm{~K}$ in Q3, or $26 \%$. YTD, it was $\$ 298 \mathrm{~K}$, or $75 \%$.
$>$ Total Q3 charter fund revenues were $\$ 4.1 \mathrm{M}$, or $25 \%$. YTD, total charter fund revenues were $\$ 12.4 \mathrm{M}$, or $75 \%$.

## Local Program Revenues

> Instructional fee revenues were lower than budget in Q3 at \$19K, or 6\%. YTD, fee revenues were $\$ 321 \mathrm{~K}$, or $102 \%$.
$>$ Miscellaneous local revenues were lower than budget in Q3 at \$175, or 4\%. YTD, the total was \$3K, or $51 \%$.
$>$ Athletics \& activities revenues were below budget in Q3 at \$93K, or $21 \%$. YTD, A\&A revenues were $\$ 335 \mathrm{~K}$, or $74 \%$.
$>$ Investment earnings, rebates and refunds came in at $\$ 45 \mathrm{~K}$, or $45 \%$ in Q3. YTD, revenues were $\$ 153 \mathrm{~K}$, or $153 \%$.
$>$ BAASC revenues were above budget in Q3 at $\$ 107 \mathrm{~K}$, or $40 \%$. YTD, revenues were $\$ 266 \mathrm{~K}$, or $100 \%$.
$>$ CPD revenues were at budget in Q3 at $\$ 9 \mathrm{~K}$, or $26 \%$. YTD, revenues were $\$ 28 \mathrm{~K}$, or $79 \%$.
$>$ Revolving grant revenues are not budgeted, but \$26K was received in Q3, and YTD, \$27K has been received.
$>$ Total Q3 local revenues came in under budget at $\$ 304 \mathrm{~K}$, or $20 \%$, YTD, local revenues were $\$ 1.1 \mathrm{M}$, or $75 \%$.

## Total Revenues

$>$ Total Fund 11 revenues in Q3 were on target at $\$ 4.5 \mathrm{M}$, or $25 \%$ of total budgeted revenues. YTD, total revenues were $\$ 13.5 \mathrm{M}$, or $75 \%$ of budget.

## EXPENSES

## Instructional Expenses

$>$ Teacher salaries came in at $\$ 1.4 \mathrm{M}$, or $24 \%$ of budget in Q3. YTD, teacher salaries were $\$ 3.8 \mathrm{M}$, or $64 \%$.
$>$ Teacher benefits were under budget in Q3 at $\$ 467 \mathrm{~K}$, or $23 \%$. YTD, benefits were $\$ 1.2 \mathrm{M}$, or $62 \%$.
$>$ Counselor salaries were at budget in Q3 at $\$ 115 \mathrm{~K}$, or $25 \%$. YTD, counselor salaries were $\$ 321 \mathrm{~K}$, or $69 \%$ of budget.
$>$ Counselor benefits were under budget in Q3 at $\$ 33 \mathrm{~K}$, or $21 \%$. YTD, they were $\$ 91 \mathrm{~K}$, or $58 \%$ of budget.
$>$ Instructional support staff salaries were above budget in Q3 at $\$ 101 \mathrm{~K}$, or $27 \%$. YTD, they were $\$ 253 \mathrm{~K}$, or $68 \%$.
$>$ Instructional support staff benefits were $\$ 30 \mathrm{~K}$, or $21 \%$. YTD, support staff benefits were $\$ 78 \mathrm{~K}$, or $55 \%$.
$>$ Instructional technology costs were lower than budget in Q3 at $\$ 18 \mathrm{~K}$, or $17 \%$. YTD, they were $\$ 73 \mathrm{~K}$, or $69 \%$.
> Instructional program costs were below budget in Q3 at $\$ 157 \mathrm{~K}$, or $22 \%$. YTD, they were $\$ 406 \mathrm{~K}$, or $56 \%$.
$>$ Total Q3 instructional expenses came in at $\$ 2.4 \mathrm{M}$, or $24 \%$. YTD, instructional expenses were $\$ 6.3 \mathrm{M}$, or $63 \%$ of budget, under budget as expected due to the teacher salary and benefit accrual which will occur in Q4.

## Administrative Expenses

> Administrator salaries were at budget in Q3 at $\$ 324 \mathrm{~K}$, or $25 \%$. YTD, they were $\$ 950 \mathrm{~K}$, or $72 \%$.
> Administrator benefits were below budget in Q3 at 91 K , or $23 \%$. YTD, they were $\$ 268 \mathrm{~K}$, or $68 \%$.
$>$ Admin support staff salaries were at budget in Q3 at $\$ 140 \mathrm{~K}$, or $25 \%$. YTD, they were $\$ 399 \mathrm{~K}$, or $73 \%$.
$>$ Admin support staff benefits were below budget at $\$ 51 \mathrm{~K}$ in Q3, or $23 \%$. YTD, they were $\$ 145 \mathrm{~K}$, or $65 \%$.
$>$ Admin program expenses were under budget in Q3 at $\$ 22 \mathrm{~K}$, or $17 \%$. YTD, they were at $\$ 89 \mathrm{~K}$, or $67 \%$.
> Total Q3 administrative expenses were lower than budget at $\$ 628 \mathrm{~K}$, or $24 \%$. YTD, administrative expenses were $\$ 1.9 \mathrm{M}$, or $71 \%$ of budget.

## Facility Expenses

> Total Facilities expenses were at budget in Q3 at $\$ 78 \mathrm{~K}$, or $24 \%$. YTD, facilities expenses were also at budget at $\$ 240 \mathrm{~K}$, or $75 \%$ of budget.

## Debt Service Expenses

> Bond debt servicing costs were right on track in Q3 at \$359K, or $25 \%$. YTD, debt service expenses were at budget at \$1.1M, or $75 \%$ of budget, as expected.

## Local Program Expenses

$>$ Miscellaneous local expenses were lower than budget in Q3 at 11 K , or $18 \%$. YTD, they were at $\$ 39 \mathrm{~K}$, or $65 \%$.
$>$ Athletics \& activities (A\&A) salaries were below budget in Q3 at $\$ 27 \mathrm{~K}$, or $18 \%$. YTD, they were $\$ 95 \mathrm{~K}$, or $65 \%$.
$>$ A\&A benefits were at $\$ 6 \mathrm{~K}$ in Q3, or $19 \%$. YTD, they were $\$ 21 \mathrm{~K}$, or $65 \%$.
$>$ A\&A program expenses were below budget in Q3 at $\$ 60 \mathrm{~K}$, or $19 \%$. YTD, they were $\$ 216 \mathrm{~K}$, or $67 \%$.
$>$ Total A\&A net revenues were $\$ 308$ in Q3. YTD, A\&A had positive net revenue of $\$ 2.8 \mathrm{~K}$.
> BAASC salaries were above budget in Q3 at $\$ 23 \mathrm{~K}$, or $31 \%$. YTD, they were $\$ 55 \mathrm{~K}$, or $75 \%$ of budget.
$>$ BAASC benefits in Q3 were at $\$ 9 \mathrm{~K}$, or $28 \%$. YTD, they were $\$ 23 \mathrm{~K}$, or $72 \%$.
$>$ BAASC program expenses were above budget in Q3 at \$49K, or 39\%. YTD, expenses were \$130K, or $103 \%$.
$>$ Total BAASC net revenues were $\$ 26 \mathrm{~K}$ in Q3; and $\$ 58 \mathrm{~K}$ YTD, already well above the total budget of $\$ 33 \mathrm{~K}$ for the year.
> CPD stipends were below budget in Q3 at $\$ 696$, or $3 \%$. YTD, they were $\$ 10 \mathrm{~K}$, or $42 \%$.
$>$ CPD benefits were also below budget in Q3 at $\$ 150$, or $3 \%$. YTD, they were $\$ 2 \mathrm{~K}$, or $37 \%$.
$>$ CPD program expenses were above budget in Q3 at $\$ 2 \mathrm{~K}$, or $48 \%$. YTD, they were $\$ 3 \mathrm{~K}$, or $73 \%$.
> Total CPD net revenues in Q3 were \$6K. YTD, net revenue was $\$ 12 \mathrm{~K}$, well above the budget of $\$ 1 \mathrm{~K}$.
> Unbudgeted revolving grant expenses were $\$ 24 \mathrm{~K}$ in Q3, and $\$ 67 \mathrm{~K}$ YTD. This line includes teacher innovation grants.
$>$ Total local program expenses came in at budget in Q3 at $\$ 210 \mathrm{~K}$, or $25 \%$ of budget. YTD, local program expenses were above budget at $\$ 662 \mathrm{~K}$, or $80 \%$ of budget.

## Capital Projects Expenses

> Total capital projects expenses were above budget at $\$ 203 \mathrm{~K}$ in Q3, or $29 \%$ of budget. YTD, they were $\$ 348 \mathrm{~K}$, or $49 \%$.

## BVSD Purchased Services

$>$ Total payments to BVSD for purchased services came in at budget at $\$ 508 \mathrm{~K}$, or $25 \%$ in Q3. YTD, they were also at budget at $\$ 1.5 \mathrm{M}$, or $75 \%$.

## Total Expenses

> Total expenses in Q3 were $\$ 4.3 \mathrm{M}$, or $24 \%$ of total budgeted expenditures. YTD, total expenses were lower than budget at $\$ 12 \mathrm{M}$, or $67 \%$. The lower than budget YTD expenses will be offset in Q4 when accrued salaries and benefits will be charged to Fund 11.
> Total net revenues were $\$ 110 \mathrm{~K}$ in Q3, while YTD total net revenues were $\$ 1.5 \mathrm{M}$.

## RESERVES

$>$ Total reserves at the end of Q3 were at $\$ 6.7$ million. However, this number is inflated by the large surplus reflected in Q1, which will be offset in Q4. The budgeted year-end fund balance is $\$ 5.2 \mathrm{M}$.

PEAK TO PEAK CHARTER SCHOOL
FUND 11 - CHARTER GENERAL FUND - PEAK TO PEAK CHARTER SCHOOL

| FUND 11 - CHARTER GENERAL FUND - PEAK TO PEAK CHARTER SCHOOL |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q3 2019-20 FINANCIAL REPORT January 1, 2020 - March 31, 2020 | $\begin{gathered} \text { 2018-19 } \\ \text { Q3 } \end{gathered}$ | $\%$ of Budget | $\begin{gathered} \text { 2018-19 } \\ \text { YTD } \end{gathered}$ | \% of Budget | 2018-19 BUDGET | $\begin{gathered} \text { 2019-20 } \\ \text { Q3 } \end{gathered}$ | \% of Budget | $\begin{gathered} \text { 2019-20 } \\ \text { YTD } \end{gathered}$ | \% of Budget | $\begin{gathered} \text { 2019-20 } \\ \text { BUDGET } \end{gathered}$ | Comments |
| BEGINNING FUND BALANCE | \$5,395,666 |  | \$ 4,064,584 |  | \$ 4,064,584 | \$6,556,989 |  | \$ 5,189,973 |  | \$ 5,189,973 | Beginning fund balance |
|  |  |  |  |  |  |  |  |  |  |  |  |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |
| Student Enrollment |  |  |  |  | 1,414.8 |  |  |  |  | 1,445.0 | FTE student enrollment |
| Charter Fund Revenues |  |  |  |  |  |  |  |  |  |  |  |
| State Per Pupil Revenue (PPR) | \$2,888,898 | 25.4\% | \$ 8,580,639 | 75.4\% | \$11,383,062 | \$3,056,892 | 25.1\% | \$ 9,133,839 | 75.0\% | \$12,178,453 | State per pupil revenue (PPR) |
| BVSD 1991 Mill Levy Override | \$ 84,540 | 25.2\% | \$ 251,993 | 75.2\% | \$ 334,905 | \$ 85,627 | 25.4\% | \$ 252,590 | 75.0\% | \$ 336,786 | 1991 BVSD mill levy override (MLO) revenue |
| BVSD 1998 Mill Levy Override | \$ 90,462 | 25.5\% | \$ 267,769 | 75.5\% | \$ 354,613 | \$ 91,285 | 25.4\% | \$ 269,688 | 75.0\% | \$ 359,584 | 1998 BVSD mill levy override (MLO) revenue |
| BVSD 2002 Mill Levy Override | \$ 152,585 | 25.5\% | \$ 451,855 | 75.5\% | \$ 598,540 | \$ 153,996 | 25.4\% | \$ 454,470 | 75.0\% | \$ 605,960 | 2002 BVSD mill levy override (MLO) revenue |
| BVSD 2005 Mill Levy Override | \$ 86,946 | 25.2\% | \$ 259,168 | 75.2\% | \$ 344,444 | \$ 88,069 | 25.4\% | \$ 259,786 | 75.0\% | \$ 346,381 | 2005 BVSD mill levy override (MLO) revenue |
| BVSD 2010 Mill Levy Override | \$ 461,050 | 25.2\% | \$ 1,376,597 | 75.2\% | \$ 1,831,094 | \$ 441,227 | 24.5\% | \$ 1,353,318 | 75.0\% | \$ 1,804,424 | 2010 BVSD mill levy override (MLO) revenue |
| Special Education Categorical Funding | \$ 74,892 | 26.1\% | \$ 218,187 | 76.1\% | \$ 286,591 | \$ 107,939 | 31.3\% | \$ 258,320 | 75.0\% | \$ 344,426 | Special education (SPED) categorical funding from state |
| English Language Proficiency Act Categorical Funding | \$ 13,153 | 23.6\% | \$ 40,981 | 73.6\% | \$ 55,656 | \$ 14,584 | 26.2\% | \$ 41,735 | 75.0\% | \$ 55,647 | English language proficiency act (ELPA) categorical funding from state |
| Talented and Gifted Grant | \$ 3,815 | 27.7\% | \$ 10,691 | 77.7\% | \$ 13,752 | \$ 3,564 | 25.0\% | \$ 10,692 | 75.0\% | \$ 14,255 | Talented \& gifted (TAG) funding |
| Charter School Capital Construction Funding | \$ 107,890 | 26.1\% | \$ 314,306 | 76.1\% | \$ 412,813 | \$ 103,489 | 26.0\% | \$ 298,430 | 74.9\% | \$ 398,213 | CDE charter school capital construction funding |
| Other District/State Revenues | \$ |  | \$ |  |  |  |  | \$ 19,182 |  | \$ 23,977 | Other miscellaneous funding from state and/or BVSD |
| Total Charter Fund Revenues | \$3,964,230 | 25.4\% | \$11,772,184 | 75.4\% | \$15,615,470 | \$4,146,670 | 25.2\% | \$12,352,050 | 75.0\% | \$16,468,107 |  |
| Local Revenues |  |  |  |  |  |  |  |  |  |  |  |
| Instructional Fees | \$ 28,355 | 8.4\% | \$ 349,624 | 103.4\% | \$ 338,012 | \$ 18,857 | 6.0\% | \$ 321,447 | 101.7\% | \$ 316,000 | Fees from ES supplies, planners, WL, science, counseling, art, music |
| Miscellaneous Local Revenues | \$ 205 | 4.1\% | \$ 42,414 | 848.3\% | \$ 5,000 | \$ 175 | 3.5\% | \$ 2,548 | 51.0\% | \$ 5,000 | Local fees and fines, insurance refunds, rental income |
| Athletics \& Activities Revenue | \$ 142,807 | 36.5\% | \$ 425,862 | 108.9\% | \$ 390,997 | \$ 93,328 | 20.6\% | \$ 334,698 | 74.0\% | \$ 452,211 | Athletics \& activities revenues |
| Rebates, Refunds and Investment Income | \$ 43,044 | 123.0\% | \$ 109,782 | 313.7\% | \$ 35,000 | \$ 45,096 | 45.1\% | \$ 152,517 | 152.5\% | \$ 100,000 | Bond reserve annual refund, procard rebates, reserve interest earnings |
| Before and After School Care (BAASC) Revenue | \$ 101,131 | 35.9\% | \$ 245,334 | 87.0\% | \$ 282,000 | \$ 106,944 | 40.4\% | \$ 266,097 | 100.4\% | \$ 265,000 | BAASC program revenues |
| Center for Professional Development (CPD) | \$ 21,720 | 59.0\% | \$ 47,060 | 127.9\% | \$ 36,800 | \$ 9,135 | 26.1\% | \$ 27,650 | 79.0\% | \$ 35,000 | CPD program revenues |
| Kindergarten Enrichment Revenue | \$ 71,835 | 32.7\% | \$ 198,937 | 90.5\% | \$ 219,713 |  |  |  |  |  | Kindergarten Enrichment program tuition |
| Revolving Grant Revenue (Fund 73) | \$ 4,840 |  | \$ 89,553 |  |  | \$ 25,567 |  | \$ 27,268 |  |  | Revolving grant revenues |
| Net Fundraised Monies from Friends of Peak to Peak | \$ 7,130 | 1.8\% | \$ 17,053 | 4.4\% | \$ 391,342 | \$ 5,034 | 1.4\% | \$ 11,910 | 3.4\% | \$ 348,000 | Net fundraised monies transferred from Friends Fund 26 to Fund 11 |
| Total Local Revenues | \$ 421,067 | 24.8\% | \$ 1,525,620 | 89.8\% | \$ 1,698,864 | \$ 304,137 | 20.0\% | \$ 1,144,134 | 75.2\% | \$ 1,521,211 |  |
| Grand Total Revenues | \$4,385,297 | 25.3\% | \$13,297,804 | 76.8\% | \$17,314,334 | \$4,450,807 | 24.7\% | \$13,496,183 | 75.0\% | \$17,989,318 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |  |
| Instructional Expenses |  |  |  |  |  |  |  |  |  |  |  |
| Teacher and Media Specialist Salaries | \$1,348,894 | 24.4\% | \$ 3,612,858 | 65.4\% | \$ 5,526,908 | \$1,431,578 | 24.0\% | \$ 3,833,356 | 64.2\% | \$ 5,968,033 | Teacher, media specialist and substitute salaries and stipends |
| Teacher and Media Specialist Benefits | \$ 424,241 | 23.1\% | \$ 1,150,126 | 62.7\% | \$ 1,833,320 | \$ 467,384 | 23.3\% | \$ 1,236,321 | 61.6\% | \$ 2,008,617 | Teacher, media specialist and substitute employee benefits |
| Counselor Salaries |  |  |  |  |  | \$ 114,963 | 24.7\% | \$ 321,398 | 69.1\% | \$ 465,290 | Counselor salaries |
| Counselor Benefits |  |  |  |  |  | \$ 32,567 | 20.7\% | \$ 90,851 | 57.8\% | \$ 157,091 | Counselor employee benefits |
| Instructional Support Staff Salaries | \$ 48,190 | 29.8\% | \$ 114,486 | 70.9\% | \$ 161,496 | \$ 101,068 | 27.1\% | \$ 252,702 | 67.7\% | \$ 373,024 | Instructional support staff salaries |
| Instructional Support Staff Benefits | \$ 12,309 | 24.5\% | \$ 30,471 | 60.6\% | \$ 50,274 | \$ 30,037 | 21.1\% | \$ 78,374 | 55.0\% | \$ 142,499 | Instructional support staff employee benefits |
| Instructional Technology | \$ 25,622 | 32.4\% | \$ 58,789 | 74.2\% | \$ 79,190 | \$ 18,449 | 17.4\% | \$ 73,152 | 69.0\% | \$ 106,019 | Local software and printer supply expenses |
| Instructional, Counseling and Testing Programs | \$ 104,237 | 20.9\% | \$ 333,419 | 66.9\% | \$ 498,355 | \$ 157,492 | 21.8\% | \$ 405,671 | 56.1\% | \$ 722,504 | Supplies, textbooks, library books, dep't materials, testing, IT and copying |
| Total Instructional Expenses | \$1,963,493 | 24.1\% | \$ 5,300,149 | 65.0\% | \$ 8,149,543 | \$2,353,538 | 23.7\% | \$ 6,291,824 | 63.3\% | \$ 9,943,077 |  |
| Administrative Expenses |  |  |  |  |  |  |  |  |  |  |  |
| Administrator Salaries | \$ 426,213 | 24.8\% | \$ 1,238,350 | 72.0\% | \$ 1,719,088 | \$ 323,810 | 24.5\% | \$ 949,778 | 72.0\% | \$ 1,319,649 | Administrator salaries |
| Administrator Benefits | \$ 122,629 | 22.9\% | \$ 356,905 | 66.6\% | \$ 535,539 | \$ 91,064 | 23.1\% | \$ 268,049 | 68.1\% | \$ 393,439 | Administrator employee benefits |

PEAK TO PEAK CHARTER SCHOOL


## FUND 11 - CHARTER GENERAL FUND

| REVENUES - \% Actual vs. Budget |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Revenue Source | Q1 | Q2 | Q3 | Q4 |
| Per Pupil Revenue (PPR) | $25.0 \%$ | $25.0 \%$ | $25.1 \%$ | $0.0 \%$ |
| Mill Levy Override Revenue | $25.0 \%$ | $25.0 \%$ | $24.9 \%$ | $0.0 \%$ |
| Other Charter Revenue | $24.4 \%$ | $24.4 \%$ | $28.3 \%$ | $0.0 \%$ |
| Local Revenue | $38.7 \%$ | $17.1 \%$ | $20.0 \%$ | $0.0 \%$ |
| Total Revenues | $\mathbf{2 6 . 2} \%$ | $\mathbf{2 4 . 3} \%$ | $\mathbf{2 4 . 7} \%$ | $\mathbf{0 . 0} \%$ |



| EXPENSES - \% Actual vs. Budget |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Expense Category | Q1 | Q2 | Q3 | Q4 |
| Instruction Expenses | $15.7 \%$ | $24.9 \%$ | $23.7 \%$ | $0.0 \%$ |
| Administrative Expenses | $20.5 \%$ | $22.7 \%$ | $24.0 \%$ | $0.0 \%$ |
| Facilities Expenses | $25.2 \%$ | $25.1 \%$ | $24.4 \%$ | $0.0 \%$ |
| Debt Service Expenses | $25.2 \%$ | $24.9 \%$ | $24.9 \%$ | $0.0 \%$ |
| Local Expenses | $21.3 \%$ | $33.7 \%$ | $25.4 \%$ | $0.0 \%$ |
| Capital Projects Expenses | $44.8 \%$ | $0.0 \%$ | $28.6 \%$ | $0.0 \%$ |
| BVSD Purchased Services | $25.0 \%$ | $25.0 \%$ | $24.7 \%$ | $0.0 \%$ |
| Total Expenses | $\mathbf{1 9 . 3} \%$ | $\mathbf{2 4 . 5 \%}$ | $\mathbf{2 4 . 2 \%}$ | $\mathbf{0 . 0 \%}$ |



FUND 11 - LOCAL PROGRAM FINANCIAL PERFORMANCE

| ATHLETICS \& |
| :--- |
| ACTIVITIES |
| Total Revenues |
| Salaries |
| Benefits |
| Program Expenses |
| Total Expenditures |
| Surplus/(Deficit) |


| 2019-20 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | $\begin{array}{c\|} \hline \text { YTD } \\ \text { ACTUAL } \end{array}$ | BUDGET |
| \$172,113 | \$ 69,256 | \$ 93,328 | \$ | \$334,698 | \$ 452,211 |
| \$ 27,976 | \$ 39,991 | \$ 27,021 | \$ | \$ 94,987 | \$146,641 |
| \$ 6,096 | \$ 8,811 | 6,027 | \$ | \$ 20,934 | \$ 32,041 |
| \$ 45,840 | \$110,212 | \$ 59,972 | \$ | \$216,024 | \$323,200 |
| \$ 79,912 | \$159,014 | \$ 93,020 | \$ | \$331,946 | \$ 501,883 |
| \$ 92,201 | \$ $(89,758)$ | 308 | \$ | \$ 2,752 | \$ (49,672 |


| 2019-20 |  |  |  |  |  |  |
| :---: | ---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | YTD |  |
| Q1 |  | Q2 | Q3 | Q4 | ACTUAL | BUDGET |
| $\$ 48,361$ | $\$ 110,792$ | $\$ 106,944$ | $\$-$ | $\$ 266,097$ | $\$ 265,000$ |  |
| $\$ 12,901$ | $\$ 19,459$ | $\$ 22,953$ | $\$-$ | $\$ 55,313$ | $\$ 73,659$ |  |
| $\$$ | 5,779 | $\$ 8,216$ | $\$$ | 8,696 | $\$-$ | $\$ 22,691$ |
| $\$$ | $\$ 31,678$ |  |  |  |  |  |
| $\$ 27,905$ | $\$ 53,566$ | $\$ 48,873$ | $\$-$ | $\$ 130,345$ | $\$ 127,000$ |  |
| $\$ 46,585$ | $\$ 81,241$ | $\$ 80,522$ | $\$-$ | $\$ 208,349$ | $\$ 232,337$ |  |
| $\$$ | 1,776 | $\$ 29,550$ | $\$ 26,421$ | $\$-$ | $\$ 57,748$ | $\$ 32,663$ |


| 2019-20 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  |  | Q3 | Q4 | $\begin{array}{\|c\|} \hline \text { YTD } \\ \text { ACTUAL } \end{array}$ | BUDGET |  |
| \$ | 1,210 | \$ | 17,305 | \$ | 9,135 | \$ | \$ 27,650 | \$ | 35,000 |
| \$ | 1,771 | \$ | 7,955 | \$ | 696 | \$ | \$ 10,422 |  | 24,800 |
| \$ | 340 | \$ | 1,525 | \$ | 150 | \$ | \$ 2,015 |  | 5,419 |
| \$ | 451 | \$ | 531 | \$ | 1,927 | \$ | \$ 2,909 |  | 4,000 |
| \$ | 2,562 | \$ | 10,011 | \$ | 2,773 | \$ | \$ 15,346 |  | 34,219 |
| \$ | $(1,352)$ | \$ | 7,294 | \$ | 6,362 | \$ | \$ 12,304 |  | 781 |


| 2018-19 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 | $\begin{array}{c\|} \hline \text { YTD } \\ \text { ACTUAL } \end{array}$ | BUDGET |
| \$185,995 | \$ 97,059 | \$142,807 | 30,010 | \$ 455,872 | \$ 390,997 |
| \$ 28,389 | \$ 36,137 | \$ 25,085 | \$ 47,671 | \$ 137,282 | \$ 144,241 |
| \$ 6,146 | 7,718 | \$ 5,249 | \$ 10,361 | \$ 29,473 | \$ 31,517 |
| \$ 55,664 | \$115,476 | \$118,869 | \$ 139,781 | \$ 429,790 | \$ 323,200 |
| \$ 90,199 | \$159,331 | \$149,203 | \$ 197,813 | \$ 596,545 | \$ 498,958 |
| \$ 95,797 | \$(62,272) | \$ $(6,395)$ | \$(167,803) | \$(140,673) | \$(107,96 |


| 2018-19 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 |  | Q4 | $\begin{gathered} \text { YTD } \\ \text { ACTUAL } \end{gathered}$ | BUDGET |
| \$ 43,115 | \$101,089 | \$101,131 | \$ | 63,884 | \$ 309,218 | \$ 282,000 |
| \$ 12,131 | \$ 20,805 | \$ 22,741 | \$ | 19,533 | \$ 75,209 | \$ 76,020 |
| \$ 4,431 | \$ 8,163 | \$ 8,581 | \$ | 7,936 | \$ 29,110 | \$ 31,399 |
| \$ 24,110 | \$ 45,223 | \$ 44,916 | S | 28,263 | \$ 142,511 | \$ 166,000 |
| \$ 40,671 | \$ 74,190 | \$ 76,238 | \$ | 55,731 | \$246,829 | \$ 273,419 |
| \$ 2,443 | \$ 26,899 | \$ 24,893 | \$ | 8,153 | \$ 62,388 | \$ 8,581 |


| 2018-19 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q2 | Q3 | Q4 | $\begin{gathered} \text { YTD } \\ \text { ACTUAL } \end{gathered}$ | BUDGET |
| \$ | 4,395 | \$ 20,945 | \$ 21,720 | \$ 2,350 | \$ 49,410 | \$ 36,800 |
| \$ | 500 | \$ 2,757 | 2,778 | \$ 7,565 | \$ 13,600 | \$ 19,600 |
| \$ | 108 | \$ 590 | \$ 598 | \$ 1,332 | \$ 2,629 | \$ 4,283 |
| \$ | 1,930 | \$ 8,104 | \$ 3,982 | \$ 4,210 | \$ 18,227 | \$ 11,750 |
| \$ | 2,539 | \$ 11,452 | \$ 7,358 | \$ 13,108 | \$ 34,456 | \$ 35,633 |
| \$ | 1,856 | \$ 9,493 | \$ 14,362 | \$ (10,758) | \$ 14,954 | \$ 1,167 |

## FUND 11 - LOCAL PROGRAM FINANCIAL RESULTS

|  |
| :--- | ATHLETICS \& ACTIVITIES \(\left\lvert\, ~\left(\begin{array}{l}Total Revenues <br>

\hline Salaries <br>
Benefits <br>
Program Expenses <br>
\hline Total Expenditures <br>
\hline Surplus/(Deficit) <br>
\hline\end{array}\right.\right.\)

| 2019-20 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 | Q2 |  | Q3 | Q4 | $\begin{gathered} \text { YTD } \\ \text { ACTUAL } \end{gathered}$ | BUDGET |
| \$172,113 | \$ 69,256 | \$ | 93,328 | \$ | \$334,698 | \$ 452,211 |
| \$ 27,976 | \$ 39,991 | \$ | 27,021 | \$ | \$ 94,987 | \$ 146,641 |
| \$ 6,096 | \$ 8,811 | \$ | 6,027 | \$ | \$ 20,934 | \$ 32,041 |
| \$ 45,840 | \$110,212 | \$ | 59,972 | \$ | \$216,024 | \$ 323,200 |
| \$ 79,912 | \$159,014 | \$ | 93,020 | \$ | \$331,946 | \$ 501,883 |
| \$ 92,201 | \$ (89,758) | \$ | 308 | \$ | \$ 2,752 | \$ (49,672) |



| BAASC PROGRAM |
| :--- |
| Total Revenues |
| Salaries |
| Benefits |
| Program Expenses |
| Total Expenditures |
| Surplus/(Deficit) |


| 2019-20 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | YTD |  |
| Q1 | Q2 | Q3 | Q4 | ACTUAL | BUDGET |
| \$ 48,361 | \$110,792 | \$ 106,944 | \$ | \$266,097 | \$ 265,000 |
| \$ 12,901 | \$ 19,459 | \$ 22,953 | \$ - | \$ 55,313 | \$ 73,659 |
| \$ 5,779 | \$ 8,216 | \$ 8,696 | \$ | \$ 22,691 | \$ 31,678 |
| \$ 27,905 | \$ 53,566 | \$ 48,873 | \$ | \$130,345 | \$ 127,000 |
| \$ 46,585 | \$ 81,241 | \$ 80,522 | \$ - | \$208,349 | \$ 232,337 |
| \$ 1,776 | \$ 29,550 | \$ 26,421 | \$ - | \$ 57,748 | \$ 32,663 |



| CENTER for PROFESSIONAL <br> DEVELOPMENT |
| :--- |
| Total Revenues |
| Salaries |
| Benefits |
| Program Expenses |
| Total Expenditures |
| Surplus/(Deficit) |


| 2019-20 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q1 |  | Q2 |  | Q3 |  | Q4 | $\begin{gathered} \text { YTD } \\ \text { ACTUAL } \end{gathered}$ | BUDGET |  |
| \$ | 1,210 | \$ | 17,305 | \$ | 9,135 | \$ | \$ 27,650 | \$ | 35,000 |
| \$ | 1,771 | \$ | 7,955 | \$ | 696 | \$ - | \$ 10,422 | \$ | 24,800 |
| \$ | 340 | \$ | 1,525 | \$ | 150 | \$ | \$ 2,015 | \$ | 5,419 |
| \$ | 451 | \$ | 531 | \$ | 1,927 | \$ | \$ 2,909 | \$ | 4,000 |
| \$ | 2,562 | \$ | 10,011 | \$ | 2,773 | \$ - | \$ 15,346 | \$ | 34,219 |
| \$ | $(1,352)$ | \$ | 7,294 | \$ | 6,362 | \$ - | \$ 12,304 | \$ | 781 |




# Q3 FY 2019-20 NARRATIVE FINANCIAL ANALYSIS <br> FUND 21 - FOOD SERVICES PROGRAM <br> (January 1, 2020 - March 31, 2020) 

## REVENUES

## Food Services Program Revenues

$>$ Food sales in Q3 were above budget at $\$ 129 \mathrm{~K}$, or $28 \%$. Year-to-date (YTD), food sales were $\$ 365 \mathrm{~K}$, or $80 \%$ of budget.
> NSLP reimbursement revenues were higher than budget in Q3 at $\$ 27 \mathrm{~K}$, or $29 \%$. YTD, reimbursements were $\$ 61 \mathrm{~K}$, or 67\% of budget.
$>$ Overall, Q3 revenues came in above budget at $\$ 156 \mathrm{~K}$, or $29 \%$. YTD, total revenues were $\$ 427 \mathrm{~K}$, or $78 \%$ of budget.

## EXPENSES

## Food Services Program Expenses

> Food service supplies were higher than budget in Q3 at $\$ 5 \mathrm{~K}$, or $26 \%$. YTD, they were $\$ 17 \mathrm{~K}$, or $85 \%$ of budget.
$>$ Food costs were over budget in Q3 at $\$ 86 \mathrm{~K}$, or $30 \%$. YTD, they were $\$ 233 \mathrm{~K}$, or $82 \%$.
> Food service salaries were slightly higher than budget in Q3 at \$51K, or $27 \%$. YTD, they were $\$ 128 \mathrm{~K}$, or $68 \%$.
$>$ Food service benefits were near budget in Q3 at \$19K, or $26 \%$. YTD, they were $\$ 50 \mathrm{~K}$, or $69 \%$.
> Total program costs were higher than budget in Q3 at $\$ 161 \mathrm{~K}$, or $28 \%$ of budget. YTD, total program expenses were $\$ 428 \mathrm{~K}$, or $76 \%$.

## FUND BALANCES

## Fund 21 Fund Balance

> The 2019-20 beginning fund balance for the Food Services Fund 21 was $\$ 34 \mathrm{~K}$. At the end of Q3, the Fund 21 fund balance was $\$ 33 \mathrm{~K}$. A $\$ 4.8 \mathrm{~K}$ shortfall was generated in Q3, leaving the YTD shortfall at $\$ 1.3 \mathrm{~K}$. This compares to a budgeted loss of $\$ 17 \mathrm{~K}$ at the end of the year. If needed, a transfer may be made from Fund 11 to maintain the beginning fund balance in Fund 21 at the end of the fiscal year.

| FUND 21 - FOOD SERVICES FUND |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Q3 2019-20 FINANCIAL REPORT January 1, 2020 - March 31, 2020 | $\begin{gathered} \text { 2018-19 } \\ \text { Q3 } \end{gathered}$ | \% of Budget | $\begin{gathered} \text { 2018-19 } \\ \text { YTD } \end{gathered}$ | \% of Budget | $\begin{gathered} \text { 2018-19 } \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { 2019-20 } \\ \text { Q3 } \end{gathered}$ | \% of Budget | $\begin{gathered} \text { 2019-20 } \\ \text { YTD } \end{gathered}$ | \% of Budget | $\begin{array}{r} 2019-20 \\ \text { BUDGET } \end{array}$ | Comments |
| BEGINNING FUND BALANCE | \$ 42,150 |  | \$ 25,199 |  | \$ 25,199 | \$ 37,796 |  | \$ 34,373 |  | \$ 34,373 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| REVENUES |  |  |  |  |  |  |  |  |  |  |  |
| Food Sales | \$129,749 | 29.2\% | \$364,349 | 81.9\% | \$445,000 | \$129,406 | 28.3\% | \$365,378 | 79.8\% | \$457,859 | Food purchased by students and staff |
| National School Lunch Program Reimbuirsements | \$ 24,618 | 26.3\% | \$ 64,180 | 68.7\% | \$ 93,450 | \$ 26,802 | 29.4\% | \$ 61,347 | 67.3\% | \$ 91,114 | Reimbursements for FRL and NSLP |
| Grand Total Revenues | \$154,367 | 28.7\% | \$428,529 | 79.6\% | \$538,450 | \$156,207 | 28.5\% | \$426,725 | 77.7\% | \$548,972 |  |
|  |  |  |  |  |  |  |  |  |  |  |  |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |  |
| Supplies | \$ 5,195 | 29.7\% | \$ 14,508 | 82.9\% | \$ 17,500 | \$ 5,260 | 26.3\% | \$ 16,986 | 84.9\% | \$ 20,000 | Paper products, silverware, and other supply expenses |
| Food Costs | \$ 81,921 | 27.1\% | \$230,069 | 76.0\% | \$302,545 | \$ 85,925 | 30.2\% | \$232,669 | 81.8\% | \$284,597 | Food purchases |
| Salaries | \$ 46,701 | 26.4\% | \$118,158 | 66.9\% | \$176,727 | \$ 50,814 | 26.9\% | \$128,141 | 67.8\% | \$189,067 | Food services employee salaries |
| Benefits | \$ 17,532 | 25.6\% | \$ 45,824 | 67.0\% | \$ 68,383 | \$ 18,965 | 26.1\% | \$ 50,262 | 69.2\% | \$ 72,609 | Food services employee benefits expenses |
| Grand Total Expenses | \$151,349 | 26.8\% | \$408,559 | 72.3\% | \$565,155 | \$160,963 | 28.4\% | \$428,058 | 75.6\% | \$566,273 |  |
| Transfers <br> Transfer In from Peak to Peak Fund 11 |  |  |  |  | \$ 26,705 |  |  |  |  | \$ 17,301 | Monies transferred from Fund 11 to Fund 21 |
| INCREASE (DECREASE) IN FUND BALANCE | \$ 3,018 |  | \$ 19,970 |  | \$ - | \$ (4,756) |  | \$ (1,334) |  | \$ - |  |
| ENDING FUND BALANCE | \$ 45,168 |  | \$ 45,169 |  | \$ 25,199 | \$ 33,040 |  | \$ 33,040 |  | \$ 34,373 | Food Services ending fund balance |

# Q3 FY 2019-20 NARRATIVE FINANCIAL ANALYSIS <br> FUND 65 - OPERATIONS \& TECHNOLOGY 

(January 1, 2020 - March 31, 2020)

## REVENUES

## Fund 65 Operations and Technology Program Revenues

> 2016 BVSD mill levy override revenues in Q3 were $\$ 460 \mathrm{~K}$, or $33 \%$ of budget. Year-to-date (YTD), revenues were $\$ 1 \mathrm{M}$, or $75 \%$ of budget.

## EXPENSES

## Facilities Program Expenses (Program 2600)

$>$ Facilities salaries came in at budget in Q3 at \$19K, or 26\%. YTD, they were under budget at \$53K, or $70 \%$.
$>$ Facilities benefits came in at budget in Q3 at \$6K, or $25 \%$. YTD, they were under budget at $\$ 17 \mathrm{~K}$, or $69 \%$.
> Contracted custodial service expenses came in under budget in Q3 at $\$ 60 \mathrm{~K}$, or $22 \%$ of budget. YTD, contracted services were at $\$ 190 \mathrm{~K}$, or $70 \%$ of budget.
> Water/sewage expenses were lower than budget in Q3 at $\$ 5$ K, or $8 \%$. YTD, water/sewage expenses were over budget at $\$ 50 \mathrm{~K}$, or $80 \%$.
> Disposal services expenses were over budget in Q3 at $\$ 4 \mathrm{~K}$, or $40 \%$. YTD, disposal services were over budget at $\$ 8 \mathrm{~K}$, or 90\% of budget.
> Lawn \& grounds maintenance expenses were lower than budget in Q3 at $\$ 11 \mathrm{~K}$, or $20 \%$. YTD, lawn \& grounds expenses were over budget at $\$ 43 \mathrm{~K}$, or $82 \%$ of budget.
> Maintenance and repairs costs came in higher than budget in Q3 at \$50K, or $41 \%$. YTD, they were also over budget at $\$ 99 \mathrm{~K}$, or $80 \%$ of budget.
> Telephone expenses came in under budget at $\$ 3 \mathrm{~K}$ in Q3, or $15 \%$. YTD, they were $\$ 11 \mathrm{~K}$, or $55 \%$.
$>$ Custodial supplies came in under budget in Q3 at $\$ 9 \mathrm{~K}$, or $22 \%$. YTD, they were $\$ 26 \mathrm{~K}$, or $65 \%$ of budget.
$>$ Natural gas costs came in higher than budget at $\$ 14 \mathrm{~K}$, or $33 \%$. YTD, they were $\$ 25 \mathrm{~K}$, or $59 \%$ of budget.
> Electricity costs came in near budget at $\$ 42 \mathrm{~K}$, or $24 \%$ in Q3. YTD, expenses were $\$ 121 \mathrm{~K}$, or $70 \%$.
$>$ There were no non-capitalized equipment costs in Q3, but YTD, the costs were under budget at $\$ 17 \mathrm{~K}$, or $56 \%$.

## Indoor Building Improvements Expenses (Program 4600)

> Indoor major renovation expenses were under budget in Q3 at \$42K, or $14 \%$. YTD, major renovation expenses were $\$ 66 \mathrm{~K}$, or $21 \%$ of budget.

## Total Expenses (All Programs in Fund 65)

$>$ Total expenses in Fund 65 at the end of Q3 were under budget at $\$ 263 \mathrm{~K}$, or $20 \%$ of budget. YTD, total expenses were $\$ 728 \mathrm{~K}$, or $55 \%$ of budget.

## FUND BALANCE

## Fund 65 Fund Balance

$>$ The 2019-20 beginning fund balance for the Operations \& Maintenance Fund 65 was $\$ 390 \mathrm{~K}$. At the end of Q 3 , the fund balance was $\$ 699 \mathrm{~K}$. An ending fund balance of $\$ 456 \mathrm{~K}$ is budgeted for 2019-20.

FUND 65 - OPERATIONS AND TECHNOLOGY FUND

\begin{tabular}{|c|c|c|c|c|c|c|c|c|c|c|c|}
\hline Q3 2019-20 FINANCIAL REPORT January 1, 2020 - March 31, 2020 \& \[
\begin{gathered}
\text { 2018-19 } \\
\text { Q3 }
\end{gathered}
\] \& \(\%\) of Budget \& \[
\begin{gathered}
\text { 2018-19 } \\
\text { YTD }
\end{gathered}
\] \& \% of Budget \& \[
\begin{gathered}
\text { 2018-19 } \\
\text { BUDGET }
\end{gathered}
\] \& \[
\begin{gathered}
\text { 2019-20 } \\
\text { Q3 }
\end{gathered}
\] \& \[
\left|\begin{array}{c}
\% \text { of } \\
\text { Budget }
\end{array}\right|
\] \& \[
\begin{gathered}
\text { 2019-20 } \\
\text { YTD }
\end{gathered}
\] \& \[
\left|\begin{array}{c}
\% \text { of } \\
\text { Budget }
\end{array}\right|
\] \& \[
\begin{gathered}
\text { 2019-20 } \\
\text { BUDGET }
\end{gathered}
\] \& Comments \\
\hline BEGINNING FUND BALANCE \& \$ \((16,188)\) \& \& \$ 29,274 \& \& \$ 29,274 \& \$ 501,439 \& \& \$ 389,977 \& \& \$ 389,977 \& Beginning fund balance \\
\hline \multicolumn{12}{|l|}{REVENUES} \\
\hline 2016 BVSD Mill Levy Override Revenue \& \$451,949 \& 53.4\% \& \$874,253 \& 103.2\% \& \$847,018 \& \$460,439 \& 33.3\% \& \$1,037,267 \& 75.0\% \& \$1,383,023 \& 2016 BVSD operations \& technology MLO revenues \\
\hline Grand Total Revenues \& \$451,949 \& 53.4\% \& \$874,253 \& 103.2\% \& \$847,018 \& \$460,439 \& 33.3\% \& \$1,037,267 \& 75.0\% \& \$1,383,023 \& \\
\hline \multicolumn{12}{|l|}{EXPENSES} \\
\hline \begin{tabular}{l}
Technology Program (Program 1600) \\
IT/Printer Supplies \\
Software Licenses \\
Technology Equipment Purchases \\
Facilities Program (Program 2600) \\
Custodial \& Maintenance Salaries \\
Custodial \& Maintenance Benefits \\
Contracted Facilities Professional Services \\
Water/Sewage \\
Disposal Services \\
Snow Removal \\
Lawn \& Grounds Maintenance \\
Maintenance and Repairs \\
Equipment Rental \\
Telephone \\
Custodial Supplies \\
Natural Gas \\
Electricity \\
Non-Capitalized Equipment \\
Outdoor Site Improvements (Program 4200) \\
Major Renovations \\
Capitalized Equipment \\
Indoor Building Improvements (Program 4600) \\
Major Renovations \\
Capitalized Equipment
\end{tabular} \& \[
\begin{array}{rr}
\$ \& 58,074 \\
\$ \& 5,504 \\
\$ \& 1,907 \\
\$ \& 9,043 \\
\$ \& 36,370 \\
\$ \& 3,492 \\
\& \\
\$ \& 15,440 \\
\$ \& 45,304
\end{array}
\] \& \(22.8 \%\)
\(9.7 \%\)
\(25.4 \%\)

$18.5 \%$
$33.2 \%$

$16.6 \%$

36.8\% \& | $\$ 185,318$ |  |
| :--- | ---: |
| $\$$ | 58,574 |
| $\$$ | 5,693 |
| $\$$ | 36,573 |
| $\$$ | 93,970 |
| $\$$ | 9,475 |
| $\$ 29,127$ |  |
| $\$ 127,563$ |  |
| $\$ 22,480$ |  | \& \[

$$
\begin{array}{|c}
72.8 \% \\
102.8 \% \\
75.9 \% \\
\\
74.6 \% \\
85.9 \% \\
\\
45.1 \% \\
\\
69.4 \% \\
74.2 \% \\
40.5 \% \\
\\
\\
\\
\\
\\
\end{array}
$$

\] \& | $\$ 254,558$ |
| :--- |
| $\$ 57,000$ |
| $\$ 7,500$ |
| $\$ 49,000$ |
| $\$ 109,446$ |
| $\$ 2,000$ |
| $\$ 21,000$ |
| $\$ 42,000$ |
| $\$ 172,000$ |
| $\$ 55,500$ |
|  | \& \[

$$
\begin{array}{rr}
\$ & 19,310 \\
\$ & 6,161 \\
\$ & 59,577 \\
\$ & 5,266 \\
\$ & 3,635 \\
\$ & 10,753 \\
\$ & 50,231 \\
\$ & 3,026 \\
\$ & 8,614 \\
\$ & 14,209 \\
\$ 42,251 \\
& \\
\$ & (2,625) \\
\$ & 42,186
\end{array}
$$

\] \& \[

$$
\begin{array}{|c}
25.5 \% \\
25.4 \% \\
21.9 \% \\
8.4 \% \\
40.4 \% \\
\\
20.3 \% \\
40.8 \% \\
\\
15.1 \% \\
21.5 \% \\
33.0 \% \\
24.4 \% \\
\\
\\
-3.4 \% \\
\\
\\
13.5 \%
\end{array}
$$

\] \& | $\$$ | 53,127 |
| ---: | ---: |
| $\$$ | 16,873 |
| $\$$ | 190,220 |
| $\$$ | 50,273 |
| $\$$ | 8,097 |
| $\$$ | 43,217 |
| $\$$ | 98,598 |
| $\$$ | 1,702 |
| $\$$ | 10,962 |
| $\$$ | 26,147 |
| $\$$ | 25,300 |
| $\$$ | 120,829 |
| $\$$ | 16,929 |
|  |  |
|  |  |
| $\$$ | 65,686 | \& 70.2\%

$69.4 \%$
$69.9 \%$
$79.8 \%$
$90.0 \%$
$81.5 \%$
$80.2 \%$
$283.7 \%$
$54.8 \%$
$65.4 \%$
$58.8 \%$
$69.8 \%$
$56.4 \%$

$21.0 \%$ \& | $\$$ | 75,625 |
| :--- | ---: |
| $\$$ | 24,298 |
| $\$$ | 272,250 |
| $\$$ | 63,000 |
| $\$$ | 9,000 |
| $\$$ | 53,000 |
| $\$$ | 123,000 |
| $\$$ | 600 |
| $\$$ | 20,000 |
| $\$$ | 40,000 |
| $\$$ | 43,000 |
| $\$$ | 173,000 |
| $\$$ | 30,000 |
| $\$$ | 77,407 | \& | Printer and other IT supplies |
| :--- |
| Software licenses |
| Technology equipment purchases |
| Custodial and maintenance employee salaries Custodial and maintenance employee benefits Contracted custodial services, inspections, monitoring Water and sewage services provided by city Gease trap services |
| Snow removal services |
| Mowing, fertilizing, irrigation service, tree service |
| Electrical, HVAC, plumbing repairs \& maintenance |
| Short-term rental of equipment |
| Mobile and land line telephone service |
| Paper products and cleaning supplies |
| Natural gas expenses |
| Electric service expenses for solar and local utility |
| Non-capitalized equipment expenses |
| Outdoor major renovations |
| Outdoor capitalized equipment |
| Indoor major renovations |
| Indoor capitalized equipment | <br>

\hline Grand Total Expenses \& \$175,134 \& 20.7\% \& \$642,898 \& 76.2\% \& \$844,129 \& \$262,593 \& 19.9\% \& \$ 727,959 \& 55.3\% \& \$1,317,214 \& <br>
\hline NET REVENUES \& \$276,815 \& \& \$231,355 \& \& \$ 2,889 \& \$197,846 \& \& \$ 309,308 \& \& \$ 65,809 \& <br>
\hline ENDING FUND BALANCE \& \$260,627 \& \& \$260,629 \& \& \$ 32,163 \& \$699,285 \& \& \$ 699,285 \& \& \$ 455,786 \& Ending operations \& technology fund balance <br>
\hline
\end{tabular}

